



**IMU Board of Trustees of the
Electric, Water and Communications Utilities
August 9, 2021
City Hall Council Chambers
5:30 p.m.**

Agenda

1. Call to Order
2. Roll Call
3. Public Comments
4. Consent Agenda
 - A. Claims for August 9, 2021.
 - B. July 26, 2021 Minutes.
5. Electric Utility Action Items
 - A. Approval of a rebate for Simpson College in an amount not to exceed \$10,000.
6. Electric Utility Informational Items
7. Water Utility Action Items
8. Water Utility Informational Items
9. Communications Utility Action Items
10. Communications Utility Informational Items

11. Combined Electric, Water and Communications Utilities Action Items
 - A. Resolution approving the proposal from The Institute for Decision Making at the University of Northern Iowa to develop a strategic plan for IMU.
12. Combined Electric, Water and Communications Utilities Informational Items
13. Other Business
 - A. Enter into closed session in accordance with Iowa Code Section 21.5 (1)(i) to evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.
14. Adjourn

IMU Regular Downstairs

4. A.

Meeting Date: 08/09/2021

Information

Subject

Claims for August 9, 2021.

Information

Attachments

No file(s) attached.

IMU Regular Downstairs
Meeting Date: 08/09/2021

4. B.

Information

Subject

July 26, 2021 Minutes.

Information

Attachments

Minutes

BOARD OF TRUSTEE MINUTES – REGULAR SESSION – July 26, 2021

The Board of Trustees met in regular session at 5:30 p.m. on July 26, 2021, in the City Hall Council Chambers. Chairperson Adam Voigts called the meeting to order and on roll call the following members were present: Deb Richardson, Lesley Forbush (via phone), Adam Voigts, Mike Rozga and Lori Smith. Absent: None.

The consent agenda consisting of the following was approved on a motion by Richardson and seconded by Rozga. Question was called for and on voice vote the Chairperson declared the motion carried unanimously.

- Claims list for July 26, 2021.
- July 12, 2021 Minutes.
- Approval of June financial report.

Electric Superintendent Mike Metcalf stated Turbines 7 and 8 passed their capacity testing; there will be a meeting on the Streetscape Electric Project with business owners and tenants; and replacement vehicles ordered in March 2021 will not arrive until the first quarter of 2022.

Water Superintendent Lou Elbert updated the Board on Streetscape and North 8th Street main projects. He also discussed lead and copper testing that staff will perform this summer.

Rozga introduced Resolution 2021-026 approving Amendment Number 3 to the Intergovernmental Wholesale Internet Bandwidth Services Agreement and moved for its adoption. Richardson seconded it. On roll call, the vote was AYES: Forbush, Richardson, Voigts, Rozga and Smith. NAYS: None. Whereupon the Chairperson declared the motion carried unanimously.

Kurt Ripperger, Telecommunications Superintendent, reported staff continues to work on installations and outside plant items.

Discussion was held on the collection and write-off process. The Board asked staff to research using a collection agency instead of, or in addition to, using the State Off-set Program. Rozga moved to approve utility write-offs for the period of October – December 2020 and Smith seconded. Question was call for and on voice vote the Chairperson declared the motion carried unanimously.

In Combined Informational Items, General Manager Chris DesPlanques stated he will attend the MEAN Energy Conference in September. He also reported a proposal for a strategic planning vendor will be up for Board consideration at a future meeting.

It was moved by Richardson and seconded by Smith at 6:12 pm to enter into closed session in accordance with Iowa Code Section 388.9(1) to discuss marketing and pricing strategies and proprietary information of the telecommunication division whose competitive position will be harmed by public disclosure that is not required of potential or actual competitors and no public purpose is served by such disclosure. On roll call, the vote was AYES: Forbush, Richardson, Voigts, Rozga and Smith. NAYS: None. Whereupon the Chairperson declared the motion carried unanimously.

At 6:56 pm, Smith moved and Rozga seconded to exit the closed session. On roll call, the vote was AYES: Forbush, Richardson, Voigts, Rozga and Smith. NAYS: None. Whereupon the Chairperson declared the motion carried unanimously.

Meeting adjourned at 6:57 pm on a motion by Rozga and seconded by Richardson.

Adam Voigts, Chairperson

ATTEST:

Jackie Raffety, Deputy Clerk

Information

Subject

Approval of a rebate for Simpson College in an amount not to exceed \$10,000.

Information

The attached document shows a lighting improvement program between a vendor and Simpson College. Our standard program has a \$2,500 limit. An approval of a custom rebate is necessary for a project of this size. Staff's recommendation is for an amount \$10,000.

Simple motion is in order.

Attachments

Rebate

Bldg	Fixture ID	Fixture Description	Manufacturer	Model Number (Units)	Old Units (lamps, kit, or fixtures)	Quantity	Existing Fixture	Proposed Fixture	Change Hours	Cost Savings	Cost Savings
11.0 Hillman Hall	F14D-RI RL	Relamp existing fixture as indicated by n° (blank)	(blank)	(blank)	3 lamp(s)	6	18	618	300	3,500	1.91 6,678.00
11.0 Hillman Hall	F14D-RI RL	Relamp existing fixture as indicated by n° (blank)	(blank)	(blank)	3 lamp(s)	4	12	618	300	2,600	1.27 3,307.20
22.0 Wallace Hall	F15D-NF NF	Remove existing fixture and install new i° (blank)	(blank)	(blank)	1 fixture(s)	12	12	250	125	500	1.50 750.00
11.0 Hillman Hall	F1G-NF NF	Remove existing fixture and install new i° (blank)	(blank)	(blank)	1 fixture(s)	20	20	34	30	3,500	0.08 280.00
5.0 Combined Athletic Complex	F15C-RI RL	Relamp existing fixture as indicated by n° (blank)	(blank)	(blank)	1 lamp(s)	4	4	42	10	2,000	0.13 256.00
3.0 Blank Performing Arts	EF9H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28365 10PLV/840/BYP		1 lamp(s)	4	4	32	10	750	0.09 66.00
9.0 Colonial Apartments	F3H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		4 lamp(s)	3	12	68	32	4,100	0.11 442.80
2.0 Barker Hall	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	6	12	34	16	2,600	0.11 280.80
11.0 Hillman Hall	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	4	8	34	16	3,500	0.07 252.00
9.0 Colonial Apartments	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	2	4	34	16	3,500	0.04 126.00
12.0 KKG	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	3,500	0.02 63.00
11.0 Hillman Hall	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	2,600	0.02 46.80
19.0 Picken Hall	F1G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	5	10	34	16	500	0.09 45.00
6.0 Carver Science Building	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	2,000	0.02 36.00
29.0 Central Plant	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	2,000	0.02 36.00
10.0 Hamilton House	F3H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		4 lamp(s)	1	4	68	32	500	0.04 18.00
4.0 Buxton Hall	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	500	0.02 9.00
6.0 Carver Science Building	F3G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	28415 8T8/2f/840/BYP/R		2 lamp(s)	1	2	34	16	500	0.02 9.00
3.0 Blank Performing Arts	F11-K1 K1	Retrofit existing fixture with new kit as n° LITHONIA	2VTL4RT 40L ADP GTH250 LP840		1 kit(s)	26	26	108	40	3,500	1.77 6,188.00
5.0 Combined Athletic Complex	F11-K1 K1	Retrofit existing fixture with new kit as n° LITHONIA	2VTL4RT 40L ADP GTH250 LP840		1 kit(s)	64	64	108	40	500	4.35 2,176.00
3.0 Blank Performing Arts	F16C-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	34865 16PLL/840/GL/BYP		1 lamp(s)	5	5	39	16	2,000	0.12 230.00
13.0 Kent Campus Center	F16C-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	34865 16PLL/840/GL/BYP		1 lamp(s)	12	12	39	16	500	0.28 138.00
11.0 Hillman Hall	F14C-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	34929 4B11DIM/827/E26		24 lamp(s)	1	24	768	96	3,500	0.67 2,352.00
5.0 Combined Athletic Complex	F11D-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		4 lamp(s)	20	80	128	36	3,500	1.84 6,440.00
13.0 Kent Campus Center	F14G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		6 lamp(s)	64	384	192	54	500	8.83 4,416.00
13.0 Kent Campus Center	F14H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		4 lamp(s)	14	56	128	36	2,600	1.29 3,348.80
3.0 Blank Performing Arts	F11E-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		3 lamp(s)	12	36	96	27	2,000	0.83 1,656.00
5.0 Combined Athletic Complex	F11C-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		2 lamp(s)	11	22	64	18	3,000	0.51 1,518.00
13.0 Kent Campus Center	F14K-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35003 9PLO/840/HYBM		2 lamp(s)	3	6	52	18	3,500	0.10 357.00
11.0 Hillman Hall	EF8C-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	35427 16A21/840/277V		1 lamp(s)	8	8	100	16	500	0.67 336.00
11.0 Hillman Hall	F14B-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	384865 16PLL/840/GL/BYP		3 lamp(s)	6	18	108	48	3,500	0.36 1,260.00
22.0 Wallace Hall	F14B-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	384865 16PLL/840/GL/BYP		3 lamp(s)	3	9	108	48	3,500	0.18 630.00
2.0 Barker Hall	F14B-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	384865 16PLL/840/GL/BYP		3 lamp(s)	1	3	108	48	2,000	0.06 120.00
5.0 Combined Athletic Complex	F15A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	40715 3MR11/840FN30		1 lamp(s)	14	14	20	3	3,500	0.24 833.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	18	36	18	7	3,000	0.20 594.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	24	48	18	7	2,000	0.26 528.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	6	12	18	7	3,500	0.07 231.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	10	20	18	7	2,000	0.11 220.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	5	10	18	7	3,000	0.06 165.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	12	24	18	7	500	0.13 66.00
17.0 McNeil Hall	F9M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57815 3.5PLS/840/HYB/G23		2 lamp(s)	2	4	18	7	500	0.02 11.00
6.0 Carver Science Building	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	47	94	26	11	3,500	0.71 2,467.50
19.0 Picken Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	23	46	26	11	2,000	0.35 690.00
26.0 SAE	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	15	30	26	11	2,600	0.23 585.00
11.0 Hillman Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	6	12	26	11	4,100	0.09 369.00
6.0 Carver Science Building	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	8	16	26	11	3,000	0.12 360.00
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	9	18	26	11	2,600	0.14 351.00
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	9	18	26	11	2,000	0.14 270.00
11.0 Hillman Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	5	10	26	11	3,500	0.08 262.50
19.0 Picken Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	5	10	26	11	3,500	0.08 262.50
11.0 Hillman Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	4	8	26	11	4,100	0.06 246.00
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	4	8	26	11	3,500	0.06 210.00
11.0 Hillman Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	3	6	26	11	3,500	0.05 157.50
15.0 LXA	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	4	8	26	11	2,600	0.06 156.00
19.0 Picken Hall	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	4	8	26	11	2,600	0.06 156.00
6.0 Carver Science Building	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	2	4	26	11	3,500	0.03 105.00
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	2	4	26	11	3,500	0.03 105.00
26.0 SAE	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	3	6	26	11	2,000	0.05 90.00
26.0 SAE	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	9	18	26	11	500	0.14 67.50
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	1	2	26	11	2,600	0.02 39.00
12.0 KKG	F9J-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57823 5.5PLS/840/HYB/GX23		2 lamp(s)	1	2	26	11	500	0.02 7.50
10.0 Kresge Hall	EF1G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57884 5B11/DIM/8CCTD		1 lamp(s)	14	14	40	5	3,500	0.49 1,715.00
1.0 Amy Robertson	F9L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57965 6PLS/840/HYB/GX23		2 lamp(s)	24	48	26	12	3,500	0.34 1,176.00
22.0 Wallace Hall	F9L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57965 6PLS/840/HYB/GX23		2 lamp(s)	12	24	26	12	3,500	0.17 588.00
22.0 Wallace Hall	F9L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	57965 6PLS/840/HYB/GX23		2 lamp(s)	3	6	26	12	3,500	0.04 147.00
3.0 Blank Performing Arts	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	2	2	60	8	3,500	0.10 364.00
16.0 Mary Berry Hall	EF8B-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	2	2	60	9	3,500	0.10 357.00
6.0 Carver Science Building	EF1H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		2 lamp(s)	2	4	84	18	2,600	0.13 343.20
27.0 John Culver	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	2	2	60	8	2,000	0.10 208.00
8.0 College Hall	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	1	1	60	8	3,500	0.05 182.00
28.0 Campus Services	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	1	1	60	8	2,000	0.05 104.00
5.0 Combined Athletic Complex	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	2	2	60	8	500	0.10 52.00
23.0 Washington Apartments	EF8A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	2	2	60	8	500	0.10 52.00
4.0 Buxton Hall	EF2H-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		2 lamp(s)	2	4	64	18	500	0.09 46.00
28.0 Campus Services	EF2G-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58039 9A19/840/277V		1 lamp(s)	1	1	32	9	500	0.02 11.50
8.0 College Hall	F8M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58121 13PAR30DIM/940FL40		1 lamp(s)	35	35	60	13	3,500	1.65 5,757.50
16.0 Mary Berry Hall	F8M-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58121 13PAR30DIM/940FL40		1 lamp(s)	12	12	60	13	3,500	0.56 1,974.00
3.0 Blank Performing Arts	F8L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58121 13PAR30DIM/940FL40		1 lamp(s)	16	16	60	13	500	0.75 376.00
18.0 Pfeiffer Hall	F8L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58121 13PAR30DIM/940FL40		1 lamp(s)	2	2	60	13	3,500	0.09 329.00
16.0 Mary Berry Hall	F8L-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	58121 13PAR30DIM/940FL40		1 lamp(s)	2	2	60	13	2,600	0.09 244.40
27.0 John Culver	F15E-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97818 4.5B11DIM/827/E26		3 lamp(s)	1	3	96	14	2,000	0.08 164.00
3.0 Blank Performing Arts	F3N-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97895 12T8/3f/840/BYP		2 lamp(s)	18	36	50	24	2,600	0.47 1,216.80
6.0 Carver Science Building	F3N-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97895 12T8/3f/840/BYP		2 lamp(s)	10	20	50	24	3,500	0.26 910.00
11.0 Hillman Hall	F3N-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97895 12T8/3f/840/BYP		2 lamp(s)	8	16	50	24	3,500	0.21 728.00
6.0 Carver Science Building	F3N-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97895 12T8/3f/840/BYP		2 lamp(s)	4	8	50	24	4,100	0.10 426.40
3.0 Blank Performing Arts	F3N-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97895 12T8/3f/840/BYP		1 lamp(s)	6	6	25	12	3,500	0.08 273.00
30.0 Campus Exterior	EF5A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	8	8	150	25	3,000	1.00 3,000.00
16.0 Mary Berry Hall	F8E-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	3	3	120	25	2,600	0.29 741.00
19.0 Picken Hall	F10A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	4	4	100	25	2,000	0.30 600.00
17.0 McNeil Hall	F10A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	2	2	100	25	3,500	0.15 525.00
17.0 McNeil Hall	F10A-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	1	1	100	25	3,000	0.08 225.00
1.0 Amy Robertson	F8E-RI RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	97973 25HID/840/277V/E26/R		1 lamp(s)	1	1	120	25	2,000	0.10 190.00
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20.0 Smith Chapel	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	9	9	42	11	3,500	0.28	976.50
7.0 Clinton Apartments	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	30	60	84	22	500	1.86	930.00
13.0 Kent Campus Center	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	8	8	42	11	3,500	0.25	868.00
19.0 Picken Hall	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	4	8	84	22	3,500	0.25	868.00
21.0 Station Sqaure Apartments	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	54	54	42	11	500	1.67	837.00
13.0 Kent Campus Center	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	7	7	42	11	3,500	0.22	759.50
14.0 Kresge Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	48	48	42	11	500	1.49	744.00
3.0 Blank Performing Arts	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	11	11	42	11	2,000	0.34	682.00
8.0 College Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	6	6	42	11	3,500	0.19	651.00
10.0 Hamilton House	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	6	6	42	11	3,500	0.19	651.00
24.0 KTP	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	4	8	84	22	2,600	0.25	644.80
1.0 Amy Robertson	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	6	6	42	11	3,000	0.19	558.00
8.0 College Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	5	5	42	11	3,500	0.16	542.50
27.0 John Culver	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	5	5	42	11	3,500	0.16	542.50
1.0 Amy Robertson	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	4	4	42	11	4,100	0.12	508.40
8.0 College Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	6	6	42	11	2,600	0.19	483.60
28.0 Campus Services	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	7	7	42	11	2,000	0.22	434.00
13.0 Kent Campus Center	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	5	5	42	11	2,600	0.16	403.00
23.0 Washington Apartments	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	11	22	84	22	500	0.68	341.00
3.0 Blank Performing Arts	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	3,500	0.09	325.50
10.0 Hamilton House	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	3,500	0.09	325.50
18.0 Pfeiffer Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	3,500	0.09	325.50
27.0 John Culver	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	2	4	84	22	2,600	0.12	322.40
21.0 Station Sqaure Apartments	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	5	5	42	11	2,000	0.16	310.00
1.0 Amy Robertson	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	4,100	0.06	254.20
2.0 Barker Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	4,100	0.06	254.20
2.0 Barker Hall	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	2	4	84	22	2,000	0.12	248.00
12.0 KKG	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	2	4	84	22	2,000	0.12	248.00
25.0 ATO	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	8	16	84	22	500	0.50	248.00
8.0 College Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	2,600	0.09	241.80
27.0 John Culver	F8C-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	3 lamp(s)	1	3	126	33	2,600	0.09	241.80
9.0 Colonial Apartments	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	3,500	0.06	217.00
9.0 Colonial Apartments	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	7	14	84	22	500	0.43	217.00
12.0 KKG	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	14	14	42	11	500	0.43	217.00
1.0 Amy Robertson	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	3,000	0.06	186.00
12.0 KKG	F8C-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	3 lamp(s)	1	3	126	33	2,000	0.09	186.00
24.0 KTP	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	2,000	0.09	186.00
25.0 ATO	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	2,000	0.09	186.00
12.0 KKG	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	2,600	0.06	161.20
8.0 College Hall	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	5	10	84	22	500	0.31	155.00
9.0 Colonial Apartments	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	5	10	84	22	500	0.31	155.00
5.0 Combined Athletic Complex	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	9	9	42	11	500	0.28	139.50
1.0 Amy Robertson	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	4,100	0.03	127.10
2.0 Barker Hall	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	1	2	84	22	2,000	0.06	124.00
11.0 Hillman Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	2,000	0.06	124.00
6.0 Carver Science Building	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	3,500	0.03	108.50
8.0 College Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	3,500	0.03	108.50
10.0 Hamilton House	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	3,500	0.03	108.50
2.0 Barker Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	2,000	0.03	62.00
17.0 McNeil Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	2,000	0.03	62.00
18.0 Pfeiffer Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	2,000	0.03	62.00
26.0 SAE	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	2,000	0.03	62.00
29.0 Central Plant	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	2	4	84	22	500	0.12	62.00
16.0 Mary Berry Hall	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	3	3	42	11	500	0.09	46.50
6.0 Carver Science Building	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	500	0.06	31.00
8.0 College Hall	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	1	2	84	22	500	0.06	31.00
24.0 KTP	F8B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	2 lamp(s)	1	2	84	22	500	0.06	31.00
27.0 John Culver	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	500	0.06	31.00
27.0 John Culver	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	2	2	42	11	500	0.06	31.00
20.0 Smith Chapel	F8A-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98140 11A19DIM/840	1 lamp(s)	1	1	42	11	500	0.03	15.50
11.0 Hillman Hall	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	28	56	64	34	3,500	0.84	2,940.00
18.0 Pfeiffer Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	14	28	64	34	3,500	0.42	1,470.00
18.0 Pfeiffer Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	18	36	64	34	2,600	0.54	1,404.00
5.0 Combined Athletic Complex	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	5	10	64	34	3,500	0.15	525.00
18.0 Pfeiffer Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	5	10	64	34	3,500	0.15	525.00
20.0 Smith Chapel	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	4	8	64	34	3,500	0.12	420.00
2.0 Barker Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	6	12	64	34	2,000	0.18	360.00
28.0 Campus Services	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	4	8	64	34	2,600	0.12	312.00
5.0 Combined Athletic Complex	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	3	6	64	34	2,600	0.09	234.00
5.0 Combined Athletic Complex	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	3,500	0.06	210.00
11.0 Hillman Hall	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	3,500	0.06	210.00
26.0 SAE	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	3,500	0.06	210.00
28.0 Campus Services	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	3,500	0.06	210.00
3.0 Blank Performing Arts	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	9	18	64	34	500	0.27	135.00
20.0 Smith Chapel	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	8	16	64	34	500	0.24	120.00
15.0 LXA	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	3,500	0.03	105.00
18.0 Pfeiffer Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	3,500	0.03	105.00
26.0 SAE	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	3,500	0.03	105.00
20.0 Smith Chapel	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	7	14	64	34	500	0.21	105.00
24.0 KTP	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	2,600	0.03	78.00
11.0 Hillman Hall	F2D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	500	0.06	30.00
19.0 Picken Hall	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	2	4	64	34	500	0.06	30.00
2.0 Barker Hall	F1D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	500	0.03	15.00
25.0 ATO	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	500	0.03	15.00
25.0 ATO	F1F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98163 1778U6/840/BYP	2 lamp(s)	1	2	64	34	500	0.03	15.00
22.0 Wallace Hall	F8N-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98209 19.5PAR30HO/940FL40/277V/	1 lamp(s)	8	8	120	20	2,600	0.80	2,090.40
3.0 Blank Performing Arts	EF8F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98209 19.5PAR30HO/940FL40/277V/	1 lamp(s)	4	4	60	20	3,500	0.16	567.00
13.0 Kent Campus Center	F14F-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98254 15.5PLH/840/BYP	4 lamp(s)	22	88	168	62	4,100	2.33	9,561.20
13.0 Kent Campus Center	F14E-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98254 15.5PLH/840/BYP	3 lamp(s)	12	36	126	47	4,100	0.95	3,886.80
13.0 Kent Campus Center	EF2L-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98254 15.5PLH/840/BYP	2 lamp(s)	14	28	84	31	3,500	0.74	2,597.00
5.0 Combined Athletic Complex	F9B-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98254 15.5PLH/840/BYP	1 lamp(s)	12	12	42	16	2,600	0.32	826.80
16.0 Mary Berry Hall	F9D-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98254 15.5PLH/840/BYP	2 lamp(s)	4	8	84	31	3,000	0.21	636.00
15.0 LXA	F9G-RL	RL	Relamp existing fixture as indicated by π GREEN CREATIVE	98258 16.5PLV/840/BYP	1 lamp(s)	16	16	42	17	3,000	0.41	1,224.0

29.0 Central Plant	F3K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	8	16	108	50	3,000	0.46	1,392.00
28.0 Campus Services	F6B-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	6 lamp(s)	2	12	324	150	3,500	0.35	1,218.00
1.0 Amy Robertson	F6B-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	6 lamp(s)	9	54	324	150	500	1.57	783.00
29.0 Central Plant	F6B-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	6 lamp(s)	7	42	324	150	500	1.22	609.00
5.0 Combined Athletic Complex	F3K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	4	8	108	50	2,000	0.23	464.00
5.0 Combined Athletic Complex	F3J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	6	6	54	25	2,600	0.17	452.40
5.0 Combined Athletic Complex	F3K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	8	16	108	50	500	0.46	232.00
5.0 Combined Athletic Complex	F3J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	3	3	54	25	2,000	0.09	174.00
5.0 Combined Athletic Complex	F3J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	12	12	54	25	500	0.35	174.00
5.0 Combined Athletic Complex	F5H-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	6	12	108	50	500	0.35	174.00
3.0 Blank Performing Arts	F1L-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	5	10	108	50	500	0.29	145.00
5.0 Combined Athletic Complex	F5G-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	10	10	54	25	500	0.29	145.00
5.0 Combined Athletic Complex	F5G-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	8	8	54	25	500	0.23	116.00
13.0 Kent Campus Center	F3J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	8	8	54	25	500	0.23	116.00
5.0 Combined Athletic Complex	F1L-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	2	4	108	50	500	0.12	58.00
5.0 Combined Athletic Complex	F5G-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	1 lamp(s)	1	1	54	25	500	0.03	14.50
3.0 Blank Performing Arts	F1L-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	2	4	108	50	-	0.12	0.00
5.0 Combined Athletic Complex	F1L-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98304 25TSHO/4F/840/BYP	2 lamp(s)	38	76	108	50	-	2.20	0.00
2.0 Barker Hall	F1A-2L (C)		Relamp existing fixture with new lamps : GREEN CREATIVE	98335 14T8/4F/840/EXT/98259 15T8	2 lamps	28	56	64	28	3,000	1.01	3,024.00
20.0 Smith Chapel	F17A-2L (C)		Relamp existing fixture with new lamps : GREEN CREATIVE	98335 14T8/4F/840/EXT/98259 15T8	2 lamps	15	30	64	28	2,000	0.54	1,080.00
3.0 Blank Performing Arts	F15B-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98357 5FA19DIM/820/A	1 lamp(s)	12	12	32	5	3,000	0.32	972.00
2.0 Barker Hall	F9F-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98390 8.SPLV/840/HYBM	1 lamp(s)	13	13	32	9	3,500	0.31	1,069.25
18.0 Pfeiffer Hall	F16G-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98392 5.SPLH/840/HYBM	1 lamp(s)	1	1	18	6	500	0.01	6.25
22.0 Wallace Hall	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	108	216	64	16	2,600	5.18	13,478.40
3.0 Blank Performing Arts	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	67	134	64	16	2,600	3.22	8,361.60
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	66	66	32	8	3,500	1.58	5,544.00
22.0 Wallace Hall	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	36	72	64	16	2,600	1.73	4,492.80
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	71	71	32	8	2,600	1.70	4,430.40
18.0 Pfeiffer Hall	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	35	70	64	16	2,600	1.68	4,368.00
3.0 Blank Performing Arts	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	20	40	64	16	2,600	0.96	2,496.00
25.0 ATO	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	18	36	64	16	2,600	0.86	2,246.40
2.0 Barker Hall	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	26	26	32	8	3,500	0.62	2,184.00
24.0 KTP	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	20	40	64	16	2,000	0.96	1,920.00
3.0 Blank Performing Arts	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	16	32	64	16	2,000	0.77	1,536.00
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	18	18	32	8	3,500	0.43	1,512.00
24.0 KTP	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	15	30	64	16	2,000	0.72	1,440.00
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	17	17	32	8	2,600	0.41	1,060.80
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	16	16	32	8	2,000	0.38	768.00
3.0 Blank Performing Arts	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	6	12	64	16	2,600	0.29	748.80
24.0 KTP	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	4	8	64	16	3,500	0.19	672.00
18.0 Pfeiffer Hall	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	5	10	64	16	2,600	0.24	624.00
2.0 Barker Hall	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	6	6	32	8	3,500	0.14	504.00
13.0 Kent Campus Center	EF1L-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	4	8	64	16	2,600	0.19	499.20
2.0 Barker Hall	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	4	4	32	8	4,100	0.10	393.60
25.0 ATO	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	15	30	64	16	500	0.72	360.00
2.0 Barker Hall	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	6	6	32	8	2,000	0.14	288.00
13.0 Kent Campus Center	F15H-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	6 lamp(s)	1	6	192	48	2,000	0.14	288.00
25.0 ATO	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	2	4	64	16	2,600	0.10	249.60
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	16	16	32	8	500	0.38	192.00
13.0 Kent Campus Center	F9E-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	1 lamp(s)	2	2	32	8	2,600	0.05	124.80
3.0 Blank Performing Arts	F9C-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98402 8PLH/840/HYBM	2 lamp(s)	1	2	64	16	2,000	0.05	96.00
6.0 Carver Science Building	F9K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98410 5.SPLSH/840/HYB/GX23	2 lamp(s)	12	24	26	11	3,500	0.18	630.00
6.0 Carver Science Building	F9K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98410 5.SPLSH/840/HYB/GX23	2 lamp(s)	8	16	26	11	3,500	0.12	420.00
6.0 Carver Science Building	F9K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98410 5.SPLSH/840/HYB/GX23	2 lamp(s)	42	84	26	11	500	0.63	315.00
6.0 Carver Science Building	F9K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98410 5.SPLSH/840/HYB/GX23	2 lamp(s)	8	16	26	11	2,000	0.12	240.00
6.0 Carver Science Building	F9K-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98410 5.SPLSH/840/HYB/GX23	2 lamp(s)	4	8	26	11	2,000	0.06	120.00
6.0 Carver Science Building	F8J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98467 15.5BR40DIM/830	1 lamp(s)	3	3	65	16	3,500	0.15	519.75
20.0 Smith Chapel	F8J-RL	RL	Relamp existing fixture as indicated by n° GREEN CREATIVE	98467 15.5BR40DIM/830	1 lamp(s)	4	4	65	16	2,600	0.20	514.80
6.0 Carver Science Building	F2A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	330	660	64	29	4,100	11.55	47,355.00
28.0 Campus Services	F4F-K1	K1	Retrofit existing fixture with new kit as n° GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 kit(s)	55	220	192	58	2,600	7.37	19,162.00
28.0 Campus Services	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	68	272	128	58	3,500	4.76	16,660.00
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	106	212	64	29	3,500	3.71	12,985.00
14.0 Kresge Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	48	192	128	58	3,500	3.36	11,760.00
2.0 Barker Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	40	160	128	58	4,100	2.80	11,480.00
6.0 Carver Science Building	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	93	186	64	29	3,500	3.26	11,392.50
17.0 McNeil Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	42	168	128	58	3,500	2.94	10,290.00
22.0 Wallace Hall	F2B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3 lamps	60	180	96	44	3,000	3.12	9,360.00
13.0 Kent Campus Center	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	75	150	64	29	3,500	2.63	9,187.50
16.0 Mary Berry Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	29	116	128	58	3,500	2.03	7,105.00
2.0 Barker Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	99	198	64	29	2,000	3.47	6,930.00
16.0 Mary Berry Hall	F2C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	47	188	128	58	2,000	3.29	6,580.00
4.0 Buxton Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	46	92	64	29	3,500	1.61	5,635.00
5.0 Combined Athletic Complex	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	40	160	128	58	2,000	2.80	5,600.00
1.0 Amy Robertson	F5K-K1	K1	Retrofit existing fixture with new kit as n° GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 kit(s)	29	58	125	29	2,000	2.78	5,568.00
28.0 Campus Services	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	22	88	128	58	3,500	1.54	5,390.00
21.0 Station Square Apartments	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	24	96	128	58	3,000	1.68	5,040.00
7.0 Clinton Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	72	144	64	29	2,000	2.52	5,040.00
7.0 Clinton Apartments	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	36	144	128	58	2,000	2.52	5,040.00
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	70	140	64	29	2,000	2.45	4,900.00
18.0 Pfeiffer Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	37	74	64	29	3,500	1.30	4,532.50
13.0 Kent Campus Center	F5B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	36	72	64	29	3,500	1.26	4,410.00
14.0 Kresge Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	31	124	128	58	2,000	2.17	4,340.00
28.0 Campus Services	F4F-K1	K1	Retrofit existing fixture with new kit as n° GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 kit(s)	63	252	192	58	500	8.44	4,221.00
2.0 Barker Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	46	92	64	29	2,600	1.61	4,186.00
20.0 Smith Chapel	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4 lamps	22	88	128	58	2,600	1.54	4,004.00
4.0 Buxton Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	53	106	64	29	2,000	1.86	3,710.00
5.0 Combined Athletic Complex	F4M-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	30	60	64	29	3,500	1.05	3,675.00
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	29	58	64	29	3,500	1.02	3,552.50
5.0 Combined Athletic Complex	F3C											

5.0 Combined Athletic Complex	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	15	60	128	58	2,000	1.05	2,100.00
22.0 Wallace Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	30	60	64	29	2,000	1.05	2,100.00
3.0 Blank Performing Arts	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	17	34	64	29	3,500	0.60	2,082.50
25.0 ATO	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	17	34	64	29	3,500	0.60	2,082.50
10.0 Hamilton House	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	11	44	128	58	2,600	0.77	2,002.00
11.0 Hillman Hall	F2B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	11	33	96	44	3,500	0.57	2,002.00
6.0 Carver Science Building	F2A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	16	32	64	29	3,500	0.56	1,960.00
14.0 Kresge Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	8	32	128	58	3,500	0.56	1,960.00
11.0 Hillman Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	27	54	64	29	2,000	0.95	1,890.00
5.0 Combined Athletic Complex	F3B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	17	51	96	44	2,000	0.88	1,768.00
2.0 Barker Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	4,100	0.42	1,722.00
16.0 Mary Berry Hall	F2C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	4,100	0.42	1,722.00
11.0 Hillman Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	7	28	128	58	3,500	0.49	1,715.00
13.0 Kent Campus Center	F12A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	14	28	64	29	3,500	0.49	1,715.00
9.0 Colonial Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	24	48	64	29	2,000	0.84	1,680.00
17.0 McNeil Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	16	48	96	44	2,000	0.83	1,664.00
13.0 Kent Campus Center	F12A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	18	36	64	29	2,600	0.63	1,638.00
23.0 Washington Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	13	26	64	29	3,500	0.46	1,592.50
2.0 Barker Hall	F2B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	15	45	96	44	2,000	0.78	1,560.00
6.0 Carver Science Building	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	17	34	64	29	2,600	0.60	1,547.00
18.0 Pfeiffer Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	17	34	64	29	2,600	0.60	1,547.00
5.0 Combined Athletic Complex	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	3,500	0.42	1,470.00
6.0 Carver Science Building	F2A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	12	24	64	29	3,500	0.42	1,470.00
16.0 Mary Berry Hall	F2C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	3,500	0.42	1,470.00
23.0 Washington Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	12	24	64	29	3,500	0.42	1,470.00
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	16	32	64	29	2,600	0.56	1,456.00
28.0 Campus Services	F1B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	8	24	96	44	3,500	0.42	1,456.00
9.0 Colonial Apartments	F4F-K1	K1	Retrofit existing fixture with new kit as ir GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 kit(s)	3	12	192	58	3,500	0.40	1,407.00
24.0 KTP	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	20	40	64	29	2,000	0.70	1,400.00
26.0 SAE	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	20	40	64	29	2,000	0.70	1,400.00
17.0 McNeil Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	10	30	96	44	2,600	0.52	1,352.00
17.0 McNeil Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	11	22	64	29	3,500	0.39	1,347.50
5.0 Combined Athletic Complex	F1B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	7	21	96	44	3,500	0.36	1,274.00
16.0 Mary Berry Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	7	21	96	44	3,500	0.36	1,274.00
12.0 KKG	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	14	28	64	29	2,600	0.49	1,274.00
5.0 Combined Athletic Complex	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	18	36	64	29	2,000	0.63	1,260.00
5.0 Combined Athletic Complex	F6E-6L	6L	Relamp fixture with 6 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	6 lamps	24	144	192	87	500	2.52	1,260.00
21.0 Station Square Apartments	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	72	144	64	29	500	2.52	1,260.00
5.0 Combined Athletic Complex	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	3,500	0.35	1,225.00
5.0 Combined Athletic Complex	F5B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	3,500	0.35	1,225.00
6.0 Carver Science Building	F3E-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	3,500	0.35	1,225.00
13.0 Kent Campus Center	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	3,500	0.35	1,225.00
15.0 LXA	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	3,500	0.35	1,225.00
26.0 SAE	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	5	20	128	58	3,500	0.35	1,225.00
4.0 Buxton Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	8	32	128	58	2,000	0.56	1,120.00
17.0 McNeil Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	16	32	64	29	2,000	0.56	1,120.00
15.0 LXA	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	9	18	64	29	3,500	0.32	1,102.50
28.0 Campus Services	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	9	18	64	29	3,500	0.32	1,102.50
11.0 Hillman Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	2,600	0.42	1,092.00
11.0 Hillman Hall	F2C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	2,600	0.42	1,092.00
12.0 KKG	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	6	24	128	58	2,600	0.42	1,092.00
17.0 McNeil Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	12	24	64	29	2,600	0.42	1,092.00
28.0 Campus Services	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	12	24	64	29	2,600	0.42	1,092.00
2.0 Barker Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	15	30	64	29	2,000	0.53	1,050.00
2.0 Barker Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	3,500	0.28	980.00
11.0 Hillman Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	3,500	0.28	980.00
14.0 Kresge Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	3,500	0.28	980.00
20.0 Smith Chapel	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	8	16	64	29	3,500	0.28	980.00
28.0 Campus Services	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	3,500	0.28	980.00
9.0 Colonial Apartments	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	7	28	128	58	2,000	0.49	980.00
24.0 KTP	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	7	28	128	58	2,000	0.49	980.00
5.0 Combined Athletic Complex	F3B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	7	21	96	44	2,600	0.36	946.40
2.0 Barker Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	9	18	64	29	3,000	0.32	945.00
28.0 Campus Services	F4E-K1	K1	Retrofit existing fixture with new kit as ir GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 kit(s)	7	28	96	58	3,500	0.27	931.00
5.0 Combined Athletic Complex	F4B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	13	26	64	29	2,000	0.46	910.00
6.0 Carver Science Building	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	26	104	128	58	500	1.82	910.00
13.0 Kent Campus Center	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	10	20	64	29	2,600	0.35	910.00
19.0 Picken Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	5	20	128	58	2,600	0.35	910.00
20.0 Smith Chapel	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	3	12	128	58	4,100	0.21	861.00
5.0 Combined Athletic Complex	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	7	14	64	29	3,500	0.25	857.50
6.0 Carver Science Building	F4M-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	8	16	64	29	3,000	0.28	840.00
17.0 McNeil Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	24	96	128	58	500	1.68	840.00
17.0 McNeil Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	9	18	64	29	2,600	0.32	819.00
11.0 Hillman Hall	F3B-3L	3L	Relamp fixture with 3 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	3 lamps	6	18	96	44	2,600	0.31	811.20
7.0 Clinton Apartments	F4F-K1	K1	Retrofit existing fixture with new kit as ir GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 kit(s)	12	48	192	58	500	1.61	804.00
3.0 Blank Performing Arts	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	3	12	128	58	3,500	0.21	735.00
3.0 Blank Performing Arts	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	3	12	128	58	3,500	0.21	735.00
5.0 Combined Athletic Complex	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	6	12	64	29	3,500	0.21	735.00
7.0 Clinton Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	6	12	64	29	3,500	0.21	735.00
8.0 College Hall	F5B-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	6	12	64	29	3,500	0.21	735.00
5.0 Combined Athletic Complex	F3C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	2,600	0.28	728.00
11.0 Hillman Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	4 lamps	4	16	128	58	2,600	0.28	728.00
13.0 Kent Campus Center	F3A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	8	16	64	29	2,600	0.28	728.00
19.0 Picken Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	8	16	64	29	2,600	0.28	728.00
13.0 Kent Campus Center	F1A-2L	2L	Relamp fixture with 2 new Type-B LED tL GREEN CREATIVE	98473 14.5T8/4f/840/BYP	2 lamps	39	78	64	29	500	1.37	682.50
20.0 Smith Chapel	F											

5.0 Combined Athletic Complex	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	7	14	64	29	2,000	0.25	490.00
6.0 Carver Science Building	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	28	56	64	29	500	0.98	490.00
12.0 KKG	F1A-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	18	54	96	44	500	0.94	468.00
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	5	10	64	29	2,600	0.18	455.00
17.0 McNeil Hall	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	50	50	32	15	500	0.88	437.50
16.0 Mary Berry Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	4,100	0.11	430.50
3.0 Blank Performing Arts	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	3,000	0.14	420.00
6.0 Carver Science Building	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	3,000	0.14	420.00
9.0 Colonial Apartments	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	3,000	0.14	420.00
5.0 Combined Athletic Complex	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	6	12	64	29	2,000	0.21	420.00
3.0 Blank Performing Arts	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	24	48	64	29	500	0.84	420.00
5.0 Combined Athletic Complex	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	24	48	64	29	500	0.84	420.00
5.0 Combined Athletic Complex	F3B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	4	12	96	44	2,000	0.21	416.00
16.0 Mary Berry Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	4	12	96	44	2,000	0.21	416.00
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	23	46	64	29	500	0.81	402.50
6.0 Carver Science Building	F2A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	22	44	64	29	500	0.77	385.00
17.0 McNeil Hall	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	43	43	32	15	500	0.75	376.25
15.0 LXA	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	3,500	0.11	367.50
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	3,500	0.11	367.50
24.0 KTP	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	3,500	0.11	367.50
2.0 Barker Hall	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	21	42	64	29	500	0.74	367.50
16.0 Mary Berry Hall	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,600	0.14	364.00
18.0 Pfeffer Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,600	0.14	364.00
5.0 Combined Athletic Complex	F3B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	2	6	96	44	3,500	0.10	364.00
20.0 Smith Chapel	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	10	10	32	15	2,000	0.18	350.00
24.0 KTP	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	5	10	64	29	2,000	0.18	350.00
28.0 Campus Services	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	5	10	64	29	2,000	0.18	350.00
20.0 Smith Chapel	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	6	6	32	15	3,000	0.11	315.00
16.0 Mary Berry Hall	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	9	9	32	15	2,000	0.16	315.00
28.0 Campus Services	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	3	9	96	44	2,000	0.16	312.00
2.0 Barker Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	4,100	0.07	287.00
9.0 Colonial Apartments	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	4	4	32	15	4,100	0.07	287.00
2.0 Barker Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,000	0.14	280.00
3.0 Blank Performing Arts	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	2	8	128	58	2,000	0.14	280.00
6.0 Carver Science Building	F3B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,000	0.14	280.00
12.0 KKG	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	2	8	128	58	2,000	0.14	280.00
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,000	0.14	280.00
15.0 LXA	F2C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	2	8	128	58	2,000	0.14	280.00
22.0 Wallace Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,000	0.14	280.00
28.0 Campus Services	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	4	8	64	29	2,000	0.14	280.00
5.0 Combined Athletic Complex	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	2,600	0.11	273.00
1.0 Amy Robertson	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
3.0 Blank Performing Arts	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
4.0 Buxton Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
4.0 Buxton Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	3,500	0.07	245.00
5.0 Combined Athletic Complex	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
6.0 Carver Science Building	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
9.0 Colonial Apartments	F1C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	3,500	0.07	245.00
11.0 Hillman Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	3,500	0.07	245.00
11.0 Hillman Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
12.0 KKG	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
14.0 Kresge Hall	F1C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	3,500	0.07	245.00
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
20.0 Smith Chapel	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
21.0 Station Square Apartments	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	3,500	0.07	245.00
22.0 Wallace Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
22.0 Wallace Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	3,500	0.07	245.00
13.0 Kent Campus Center	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	7	7	32	15	2,000	0.12	245.00
19.0 Picken Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	13	26	64	29	500	0.46	227.50
6.0 Carver Science Building	F3E-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	2,000	0.11	210.00
22.0 Wallace Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	3	6	64	29	2,000	0.11	210.00
13.0 Kent Campus Center	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	12	24	64	29	500	0.42	210.00
14.0 Kresge Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	8	24	96	44	500	0.42	208.00
15.0 LXA	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	8	24	96	44	500	0.42	208.00
5.0 Combined Athletic Complex	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	3	3	32	15	3,500	0.05	183.75
20.0 Smith Chapel	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	3	3	32	15	3,500	0.05	183.75
11.0 Hillman Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	2,600	0.07	182.00
12.0 KKG	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	2,600	0.07	182.00
12.0 KKG	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	2,600	0.07	182.00
15.0 LXA	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	1	3	96	44	3,500	0.05	182.00
11.0 Hillman Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	10	20	64	29	500	0.35	175.00
28.0 Campus Services	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	9	18	64	29	500	0.32	157.50
16.0 Mary Berry Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	1	3	96	44	3,000	0.05	156.00
4.0 Buxton Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	1	2	64	29	4,100	0.04	143.50
13.0 Kent Campus Center	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1	lamp	2	2	32	15	4,100	0.04	143.50
9.0 Colonial Apartments	F3H-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	2,000	0.07	140.00
11.0 Hillman Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	1	4	128	58	2,000	0.07	140.00
13.0 Kent Campus Center	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	2,000	0.07	140.00
15.0 LXA	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	2	4	64	29	2,000	0.07	140.00
2.0 Barker Hall	F3C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	4	16	128	58	500	0.28	140.00
17.0 McNeil Hall	F4B-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	8	16	64	29	500	0.28	140.00
25.0 ATO	F1C-4L	4L	Relamp fixture with 4 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	4	lamps	4	16	128	58	500	0.28	140.00
11.0 Hillman Hall	F1B-3L	3L	Relamp fixture with 3 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	3	lamps	1	3	96	44	2,600	0.05	135.20
2.0 Barker Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t. GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2	lamps	1	2	64	29	3,500	0.04	122.50

5.0 Combined Athletic Complex	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1 lamp	1	1	32	15	3,500	0.02	61.25
18.0 Pfeiffer Hall	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1 lamp	1	1	32	15	3,500	0.02	61.25
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	3	6	64	29	500	0.11	52.50
16.0 Mary Berry Hall	F5A-1L	1L	Relamp fixture with 1 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1 lamp	1	1	32	15	2,600	0.02	45.50
22.0 Wallace Hall	F4A-1L	1L	Relamp fixture with 1 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	1 lamp	1	1	32	15	2,000	0.02	35.00
2.0 Barker Hall	F5B-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	2	4	64	29	500	0.07	35.00
11.0 Hillman Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	2	4	64	29	500	0.07	35.00
2.0 Barker Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	1	2	64	29	500	0.04	17.50
11.0 Hillman Hall	F1A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	1	2	64	29	500	0.04	17.50
11.0 Hillman Hall	F2A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	1	2	64	29	500	0.04	17.50
11.0 Hillman Hall	F2A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	1	2	64	29	500	0.04	17.50
14.0 Kresge Hall	F3A-2L	2L	Relamp fixture with 2 new Type-B LED t; GREEN CREATIVE	98473 14.5T8/4F/840/BYP	2 lamps	1	2	64	29	500	0.04	17.50
18.0 Pfeiffer Hall	EF2E-NI	NF	Remove existing fixture and install new i EATON	AXCL6ARL-GRF	1 fixture(s)	1	1	250	56	4,100	0.19	795.40
5.0 Combined Athletic Complex	EF3J-NF	NF	Remove existing fixture and install new i RAB	BP35AUT550NPMO	1 fixture(s)	1	1	100	35	4,100	0.07	266.50
12.0 KKG	EF3H-NI	NF	Remove existing fixture and install new i RAB	FFLED 120 T N	1 fixture(s)	3	3	400	120	3,500	0.84	2,940.00
7.0 Clinton Apartments	EF3F-NI	NF	Remove existing fixture and install new i RAB	FFLED 39 N	1 fixture(s)	2	2	100	39	2,600	0.12	317.20
12.0 KKG	EF3F-NI	NF	Remove existing fixture and install new i RAB	FFLED 39 N	1 fixture(s)	1	1	100	39	500	0.06	30.50
30.0 Campus Exterior	EF3G-NI	NF	Remove existing fixture and install new i RAB	FFLED 80 T N	1 fixture(s)	12	12	250	80	3,500	2.04	7,140.00
7.0 Clinton Apartments	EF3G-NI	NF	Remove existing fixture and install new i RAB	FFLED 80 T N	1 fixture(s)	5	5	250	80	3,500	0.85	2,975.00
20.0 Smith Chapel	EF3G-NI	NF	Remove existing fixture and install new i RAB	FFLED 80 T N	1 fixture(s)	2	2	250	80	500	0.34	170.00
26.0 SAE	F16E-NI	NF	Remove existing fixture and install new i G LIGHTING	GL-4705-C-C-PA	1 fixture(s)	4	4	100	47	500	0.21	106.00
30.0 Campus Exterior	EF4D-NI	NF	Remove existing fixture and install new i EATON	GLEON-SA3C-740-U-T3-ADJS-BK-MS/	1 fixture(s)	2	2	400	166	3,500	0.47	1,638.00
30.0 Campus Exterior	EF4A-NI	NF	Remove existing fixture and install new i EATON	GLEON-SA3C-740-U-T3-ADJS-BZ-MS/	1 fixture(s)	6	6	400	166	500	1.40	702.00
30.0 Campus Exterior	EF4C-NI	NF	Remove existing fixture and install new i EATON	GLEON-SA3C-740-U-T3-QM-BK-MS/C	1 fixture(s)	17	17	400	166	500	3.98	1,989.00
30.0 Campus Exterior	EF4B-NI	NF	Remove existing fixture and install new i EATON	GLEON-SA3C-740-U-T3-QM-BZ-MS/D	1 fixture(s)	21	21	400	166	500	4.91	2,457.00
26.0 SAE	F3Q-RL	RL	Relamp existing fixture as indicated by n KEYSTONE	KT-LED7T8-18GC-840-D-CP	5 lamp(s)	1	5	125	35	500	0.09	45.00
13.0 Kent Campus Center	F8K-NF	NF	Remove existing fixture and install new i PORTFOLIO	LDR78108-40-D010TR/ER88-3040-80	1 fixture(s)	23	23	250	28	500	5.12	2,557.60
13.0 Kent Campus Center	F9H-NF	NF	Remove existing fixture and install new i GREEN CREATIVE	LEL-90-40-DIM010UNV-MD/ADR8-CI	1 fixture(s)	124	124	84	18	3,500	8.18	28,644.00
13.0 Kent Campus Center	F9H-NF	NF	Remove existing fixture and install new i GREEN CREATIVE	LEL-90-40-DIM010UNV-MD/ADR8-CI	1 fixture(s)	6	6	84	18	500	0.40	198.00
13.0 Kent Campus Center	F9H-NF	NF	Remove existing fixture and install new i GREEN CREATIVE	LEL-90-40-DIM010UNV-MD/ADR8-CI	1 fixture(s)	4	4	84	18	500	0.26	132.00
13.0 Kent Campus Center	F9H-NF	NF	Remove existing fixture and install new i GREEN CREATIVE	LEL-90-40-DIM010UNV-MD/ADR8-CI	1 fixture(s)	1	1	84	18	500	0.07	33.00
13.0 Kent Campus Center	F9C-NF	NF	Remove existing fixture and install new i GREEN CREATIVE	LEM-90-40-DIM010UNV-MD/ADR6-C	1 fixture(s)	16	16	64	18	500	0.74	368.00
1.0 Amy Robertson	F15F-RL	RL	Relamp existing fixture as indicated by n SOLAIS	LR38sp-40-30K-1250-WH	1 lamp(s)	27	27	120	40	500	2.16	1,080.00
1.0 Amy Robertson	F15F-RL	RL	Relamp existing fixture as indicated by n SOLAIS	LR38sp-40-30K-1250-WH	1 lamp(s)	2	2	120	40	500	0.16	80.00
18.0 Pfeiffer Hall	F1B-NF	NF	Remove existing fixture and install new i MAXLITE	MLFP24G427WCS	1 fixture(s)	28	28	96	24	500	2.02	1,008.00
5.0 Combined Athletic Complex	F7C-NF	NF	Remove existing fixture and install new i HOLOPHANE	PHG-18000LM-SEF-MGG-MVOLT-40K	1 fixture(s)	4	4	250	123	2,600	0.51	1,320.80
3.0 Blank Performing Arts	F7B-NF	NF	Remove existing fixture and install new i HOLOPHANE	PHG-18000LM-SEF-MGG-MVOLT-40K	1 fixture(s)	2	2	400	123	500	0.55	277.00
29.0 Central Plant	F7B-NF	NF	Remove existing fixture and install new i HOLOPHANE	PHG-18000LM-SEF-MGG-MVOLT-40K	1 fixture(s)	1	1	400	123	500	0.28	138.50
5.0 Combined Athletic Complex	F7E-NF	NF	Remove existing fixture and install new i HOLOPHANE	PHZ-60L-4K-80CRI-AS-P-W-M-WG-C3	1 fixture(s)	35	35	875	437	500	15.33	7,665.00
4.0 Buxton Hall	F35-NF	NF	Remove existing fixture and install new i LITHONIA	UCEL-12-30K-90CRI-SWR-WH-M6	1 fixture(s)	1	1	8	12	500	0.00	-2.00
7.0 Clinton Apartments	F3Q-NF	NF	Remove existing fixture and install new i LITHONIA	UCEL-24-30K-90CRI-SWR-WH-M6	1 fixture(s)	36	36	50	24	500	0.94	468.00
12.0 KKG	F3Q-NF	NF	Remove existing fixture and install new i LITHONIA	UCEL-24-30K-90CRI-SWR-WH-M6	1 fixture(s)	1	1	50	24	4,100	0.03	106.60
12.0 KKG	F3Q-NF	NF	Remove existing fixture and install new i LITHONIA	UCEL-24-30K-90CRI-SWR-WH-M6	1 fixture(s)	3	3	50	24	500	0.08	39.00
28.0 Campus Services	EF2C-NI	NF	Remove existing fixture and install new i RAB	VANLED40N-F / RETROPLATE	1 fixture(s)	9	9	250	40	4,100	1.89	7,749.00
5.0 Combined Athletic Complex	EF2C-NI	NF	Remove existing fixture and install new i RAB	VANLED40N-F / RETROPLATE	1 fixture(s)	4	4	250	40	4,100	0.84	3,444.00
20.0 Smith Chapel	EF1C-NI	NF	Remove existing fixture and install new i RAB	WP2LED37N/PC2	1 fixture(s)	1	1	250	37	4,100	0.21	873.30
5.0 Combined Athletic Complex	EF1A-NI	NF	Remove existing fixture and install new i RAB	WPTLED-40-N/D10/PC2	1 fixture(s)	1	1	100	40	4,100	0.06	246.00
12.0 KKG	EF1A-NI	NF	Remove existing fixture and install new i RAB	WPTLED-40-N/D10/PC2	1 fixture(s)	1	1	100	40	4,100	0.06	246.00
TOTALS						7,619				847790.45		

IMU Regular Downstairs

11. A.

Meeting Date: 08/09/2021

Information

Subject

Resolution approving the proposal from The Institute for Decision Making at the University of Northern Iowa to develop a strategic plan for IMU.

Information

Roll call is in order.

Attachments

Resolution Approving Proposal
Proposal

Indianola Municipal Utilities
RESOLUTION NO 2021-

**RESOLUTION APPROVING THE PROPOSAL FROM THE INSTITUTE FOR DECISION MAKING
AT THE UNIVERSITY OF NORTHERN IOWA TO DEVELOP A STRATEGIC PLAN
FOR INDIANOLA MUNICIPAL UTILITIES**

WHEREAS, Indianola Municipal Utilities is in need of engaging a company to provide a strategic plan for IMU (hereinafter referred to as “Services”); and

WHEREAS, IMU has solicited proposals for said Services; and

WHEREAS, after review of the proposals, IMU believes it to be in the best interest of IMU to engage The Institute for Decision Making at the University of Northern Iowa to perform the services; and

WHEREAS, it is the determination of the IMU Board of Trustees that IMU should accept the proposal with The Institute for Decision Making in an amount not to exceed \$4,653 plus travel costs in the form attached.

NOW, THEREFORE, BE IT RESOLVED by the Indianola Municipal Utilities Board of Trustees that the proposal with The Institute for Decision Making is hereby approved and the General Manager is authorized and directed to execute an agreement on behalf of Indianola Municipal Utilities.

Passed this 9th day of August 2021.

Adam Voigts, Chairperson

ATTEST:

Jackie Raffety, Deputy City Clerk

Strategic Planning Proposal for Indianola Municipal Utilities

7/9/2021

The Institute for Decision Making at the University of Northern Iowa submits this proposal to assist Indianola Utilities develop an organizational strategic plan.



Project Overview

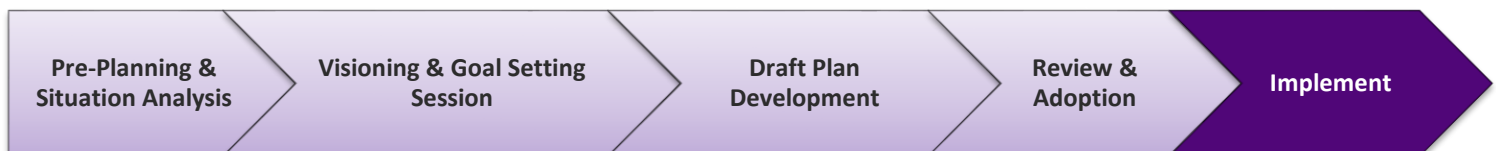
The Institute for Decision Making (IDM) at the University of Northern Iowa (UNI) proposes to assist Indianola Municipal with the development of a new strategic plan for the organization. The planning process will be designed collaboratively with Indianola Municipal Utilities' management team to ensure that the process meets the organization's needs and produces a useful strategic plan that will guide the organization over the next 5+ years. This proposal was developed based upon IDM staff's conversation with Chris DesPlanques, General Manager of Indianola Municipal Utilities.

About IDM

IDM is the community and economic development outreach arm of the University of Northern Iowa. IDM has a 33-year record of delivering tailored and innovative planning, technical assistance, applied research and training to well over 800 communities, chambers of commerce, economic development organizations, local governments, state agencies, statewide associations, convention and visitor bureaus, community planning groups and other similar not-for-profit organizations throughout Iowa.

With staff possessing a combination of advanced training and education in a variety of applied fields and practical professional economic development experience, IDM is able to provide clients with customized services to meet their needs. IDM staff has designed and facilitated implementation-focused planning for numerous organizations, communities and regions in Iowa, including current and recent projects for: Waverly Utilities (strategic planning), City of Waverly (strategic planning), Nevada (community-wide visioning), Black Hawk County Health Department (strategic planning), Warren County Economic Development Corp. (strategic planning), City of Emmetsburg/Emmetsburg Municipal Utilities/Emmetsburg Community School District (strategic planning), Mid Iowa Growth Partnership (strategic planning), Rock Valley (economic development strategic plan), Midwest Partnership EDC (strategic planning), Hardin County Economic Development (strategic planning), Greater Dubuque Development Corporation (strategic planning), Waverly Health Center (strategic planning), Ames Chamber of Commerce and Development (strategic planning), Grow Cedar Valley (strategic planning), Cedar Falls Tourism & Visitors Bureau (strategic planning), Iowa Heartland Habitat for Humanity (strategic planning), and many others.

Proposed Scope of Services



The purpose of the project is to assist Indianola Municipal Utilities (IMU) with the development of a new strategic plan for the organization. IMU's strategic plan will be developed through a planning process that engages the IMU's Board of Trustees and staff leadership, who will examine the Utilities' current and likely future situation, and utilize that information and data to develop a consensus-based vision for IMU in 2032 and the organization's priorities that will shape the new plan.

Task 1: Pre-Planning and Situation Analysis

The development of an effective strategic plan requires a tailored planning process that the organization's leadership is committed to and owns. IDM will work with the IMU's staff leadership to finalize the planning process design and communicate a clear understanding of the process to the Board of Trustees. It is also important that useful information and data are provided as part of the situation analysis. Task 1 will include the following:

- IDM will work with IMU staff leadership to design and facilitate the overall planning process including pre-session input gathering, individual session design, session preparation, and reporting.
- IDM, with input from IMU's staff leadership, will design and distribute an online questionnaire to collect input from the Board of Trustees and the staff leadership management team prior to the visioning and goal setting session. Those invited to provide input will likely be asked to share their opinions and ideas on IMU's recent accomplishments, potential opportunities and challenges for the utility and share their vision for the IMU by the year 2032.
- IDM will work with IMU staff leadership to determine what data and information would be useful to the Board of Trustees and the staff leadership to evaluate IMU's current and future situation and market environment. Potential data and information may include customer usage trends, capital investment plans and needs, community demographic and economic trends, and broader utility trends.
- IDM will provide guidance to IMU's staff leadership in communicating information about the strategic planning process with its employees, customers and stakeholders.

Task 2: Visioning and Goal Setting Session

IDM will design and facilitate a 4 hour visioning and goal setting session with the Board of Trustees and staff leadership. The session will include a presentation of the situational analysis, and a review and discussion of the key issues and themes identified in the pre-session questionnaire input. IDM will work with the session participants to develop a consensus on the elements of a shared vision of IMU in 2032, and the priorities the IMU must focus on over the next five years in order to make progress toward that shared vision. Based on that consensus, IDM will work with the group to draft goals focusing on the top priorities.

Specifically, the session will involve the following activities:

- Presentation of the situational analysis data and information.
- Presentation of the pre-session questionnaire input.
- Develop consensus on the elements of a shared vision of IMU in 2032.
- Develop consensus on IMU's priorities over the next five years that will help in achieving the desired future vision for the utility.
- Discussion and validation of the organization's mission.
- Develop consensus on a set of draft goals designed to address IMU's priorities and help with achieving the desired future vision for the utility.
- Begin to identify potential strategies that would help achieve each draft goal.

Following the session, IDM will provide a summary report that will capture the work of the session and the information presented during the session.

Task 3: Developing the Draft Strategic Plan

Using the work completed during the visioning and goal setting session, IDM will develop an initial framework of a draft IMU Strategic Plan, including a draft Vision Statement, draft goals and draft strategies for each goal. IDM will then hold a virtual work session with IMU's staff leadership to revise the draft strategic plan and discuss the staff leadership's next steps in finalizing a final draft strategic plan to be presented to the Board of Trustees for review and formal adoption.

Task 4 steps include:

- IDM will develop an initial draft IMU Strategic Plan.
- Staff leadership will review the draft Strategic Plan and identify suggested edits and additions.
- IDM will hold a virtual work session with the staff leadership to further revise the draft Strategic Plan and discuss the next steps for finalizing the Strategic Plan.

- Following the virtual work session, IDM will provide staff leadership with a revised draft Strategic Plan that it can then further develop and complete a final draft of the Strategic Plan to be presented to the Board of Trustees.

Task 4: Board of Trustee's Review and Adoption

IMU's staff leadership will present the final draft of the IMU Strategic Plan to the Board of Trustees for review and formal adoption. As needed, IDM will assist the staff leadership prepare for the presentation and provide recommendations related to publicly unveiling the new plan and implementing the Strategic Plan.

Proposed Project Schedule

The proposed timeframe to complete the planning process is 4 months with an approximate project start date of September 1, 2021. A final timeline for the planning process shall be mutually determined by IMU's staff leadership and IDM.

Timeline	Month 1		Month 2		Month 3		Month 4	
Task 1: Pre-Planning & Situation Analysis								
Task 2: Visioning & Goal Setting Session								
Task 3: Developing the Draft Strategic Plan								
Task 4: Board of Trustee's Review & Approval								

Proposed Fees

The cost for conducting the proposed project is \$4,653 plus travel costs (not to exceed \$450) for IDM to travel to Indianola. The proposed project cost includes an IDM Partnership fee which provides access to 1.5 hours of topical board training e.g., ED 101 for utilities, access to IDM staff for ongoing consultation and troubleshooting, and reduced fees on other IDM planning and research services. IDM will invoice Indianola Municipal Utilities following the delivery of the revised draft Strategic Plan after the virtual work session.

The proposed project price is valid for a period of 60 days following submission of this proposal.

Liability Statement

In no event shall The University of Northern Iowa's liability arising in connection with or under this agreement (whether under the theories of breach of contract, tort liability, misrepresentation, fraud, warranty, negligence, strict liability, or any other theory of law) exceed the purchase price paid by the client (Indianola Municipal Utilities) for the services rendered by IDM under this Agreement.

Indianola Municipal Utilities	Date	Institute for Decision Making	Date
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Meeting Date: 08/09/2021

Information

Subject

Enter into closed session in accordance with Iowa Code Section 21.5 (1)(i) to evaluate the professional competency of an individual whose appointment, hiring, performance, or discharge is being considered when necessary to prevent needless and irreparable injury to that individual's reputation and that individual requests a closed session.

Information

Roll call to enter and exit the closed session is in order.

Attachments

No file(s) attached.
